

CSEC Task Force Evaluation: Network Analysis, Collaboration, and youth interviews



5/17/19

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Goals for this portion of the evaluation

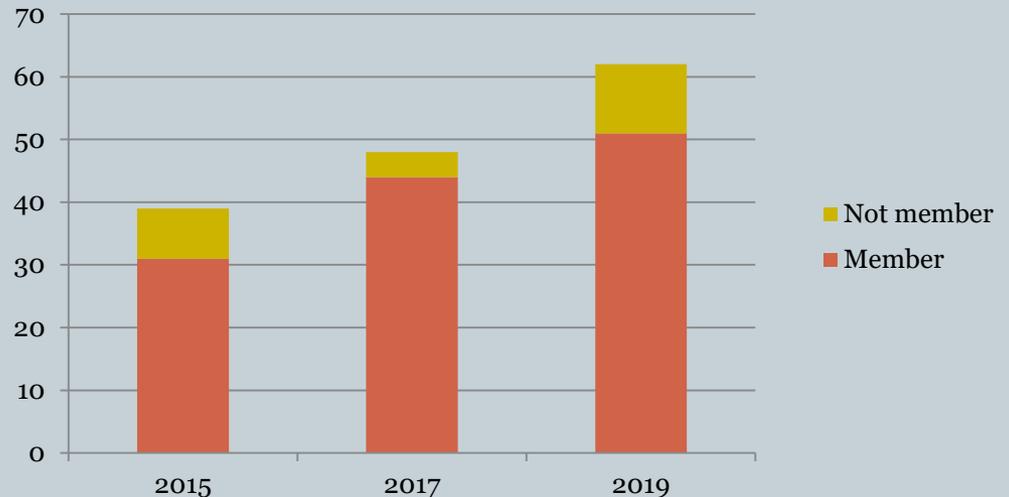


- Identify how the **network** of agencies and organizations that work with trafficked youth collaborate with each other
- Identify the strengths and weaknesses of the Task Force's **collaborative capacity**
- Inform Task Force decision making to improve collaboration, communication, and network strength

Survey Procedures



- In 2015, 2017, and 2019, we compiled a list of all members of the CSEC Task Force and any other organization that focuses on sex trafficking of minors
- These organizations were invited to participate in an online survey about inter-organizational collaboration
- In 2019, 62 out of 71 (87%) fully completed a survey (up from 76% in 2017 and 63% in 2015)
- Three randomly-chosen participants won \$50 for participating!
- More organizations participated in 2019 and 2017



Network analysis questions

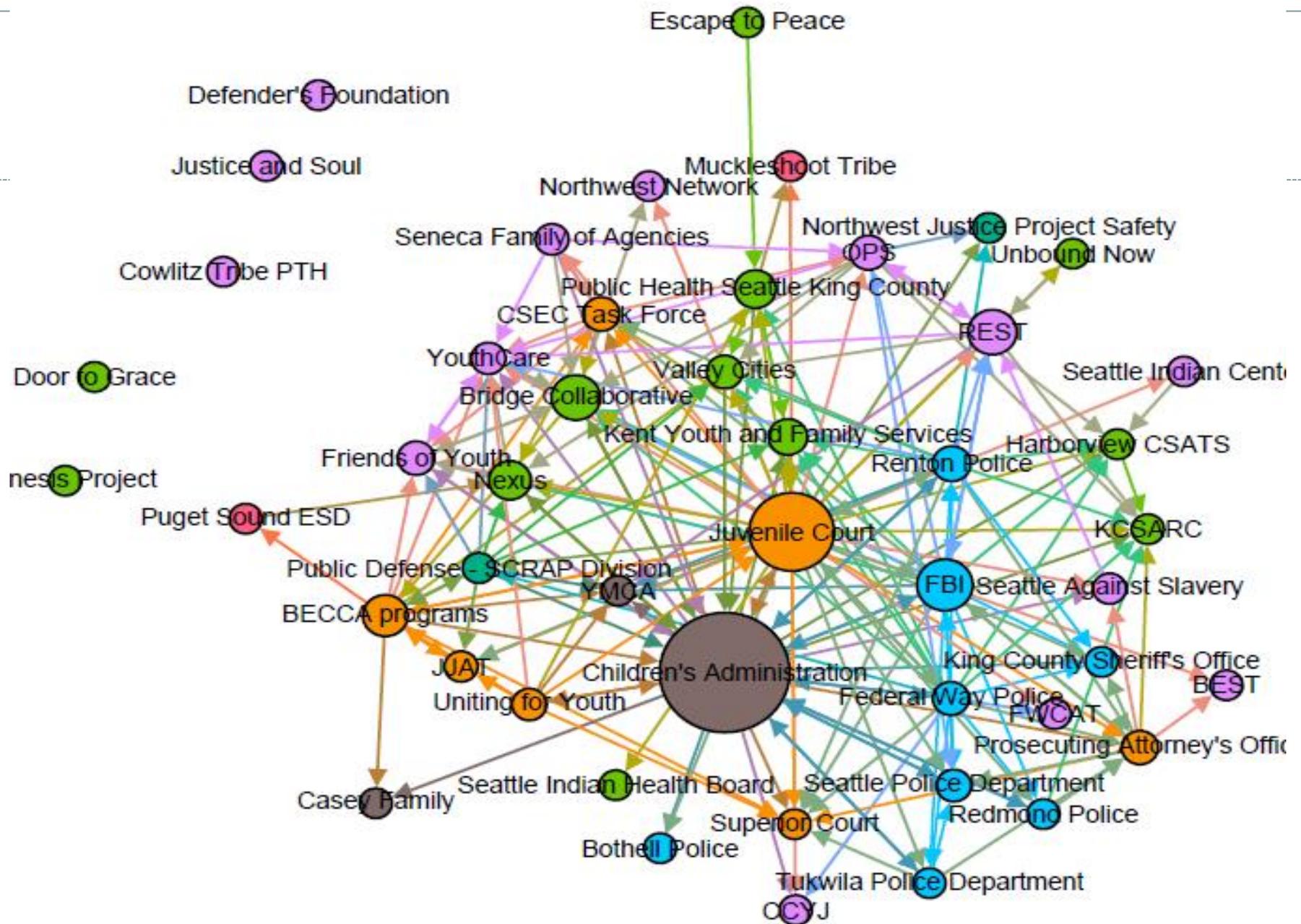


- How ***aware*** is your organization of the services provided by other organizations to trafficked youth?
- How often does your organization...
 - ***send referrals*** of trafficked youth to other organizations?
 - ***communicate*** with other organizations about directly serving trafficked youth?
- Survey conducted a final time in 2019

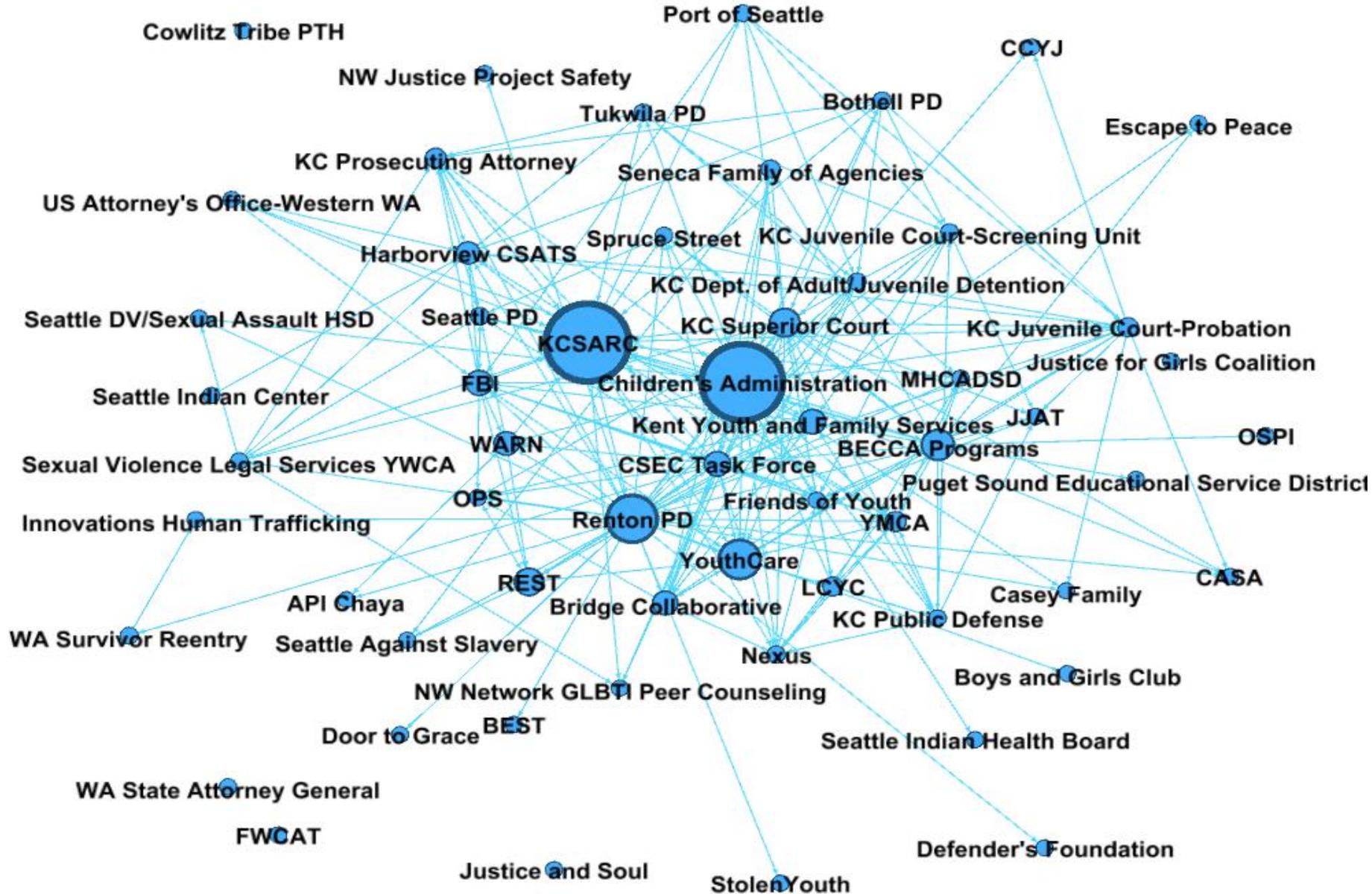
Caveats



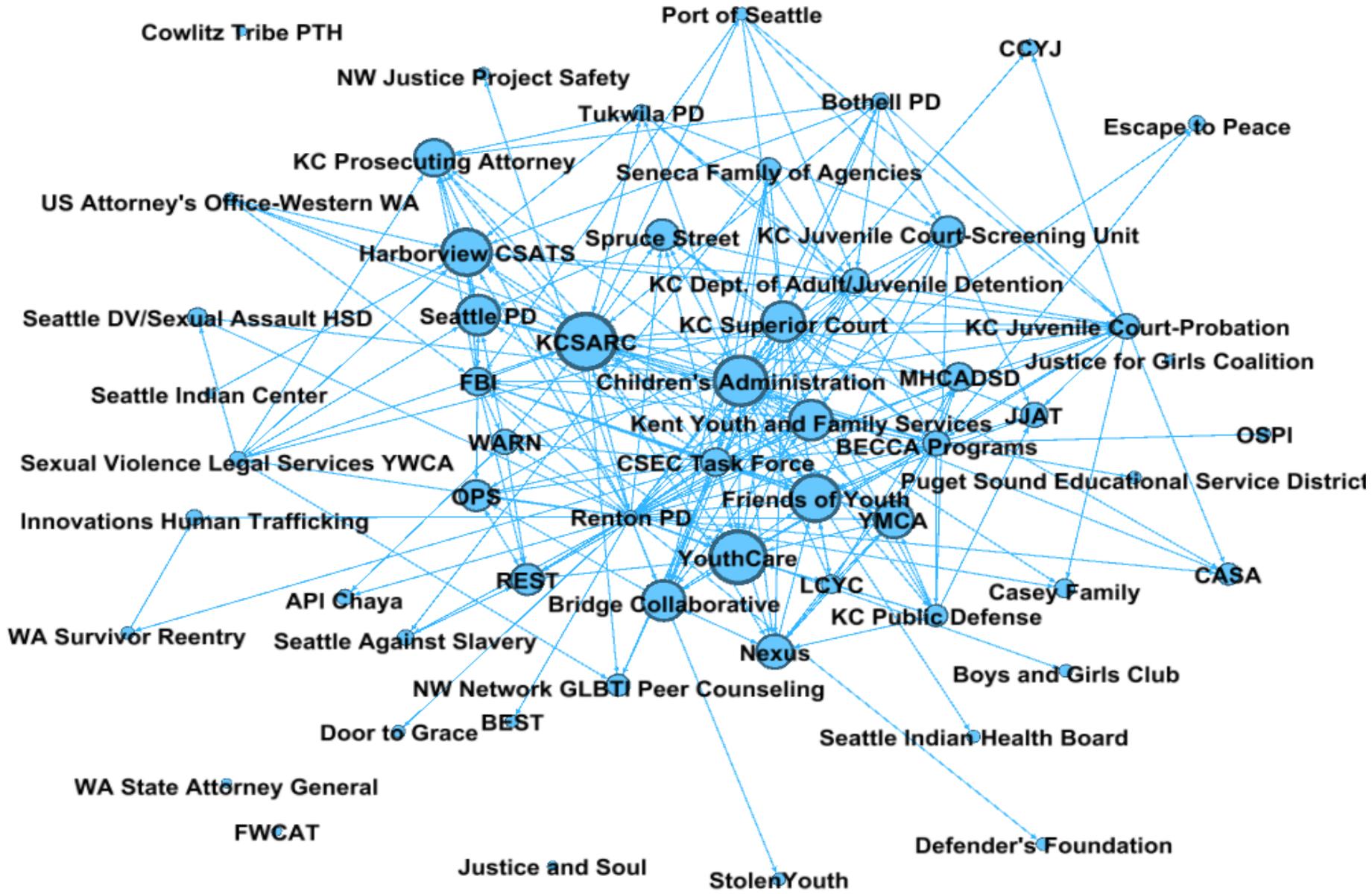
- “Referrals” does not necessarily mean services were received
- “Referrals” may not have been CSEC-specific (e.g. housing referrals)
- The data is only as valid as the responses provided (e.g. name recognition and other issues can inflate responses)
- Scores depend on other organizations that respond



Referrals 2017



Referrals 2019



Referrals 2019 – In-Degree

“Betweenness Centrality”



- Betweenness Centrality statistics measure the extent to which an organization acts as a bridge between other organizations
- One purpose of the current grant funding is to increase the betweenness centrality of the Task Force and Children’s Administration
- Because different organizations responded to the survey in years 2015, 2017, and 2019, we converted these scores to percentile rankings to see if there were overall changes

Most central organizations for referrals, and change from 2017



Organization	Percentile rank	Percentile rank change from 2017
King County Sexual Assault Resource Center	1	+77
Children's Administration	3	-1
Renton Police	5	+15
YouthCare	7	+32
BECCA programs	8	+4
King County Superior Court	10	+68
REST	12	-2
CSEC Task Force	15	+9
Kent Youth and Family Services	17	+1
Bridge Collaborative	19	-11



Communication 2015

Most central organizations for communication, and change from 2015



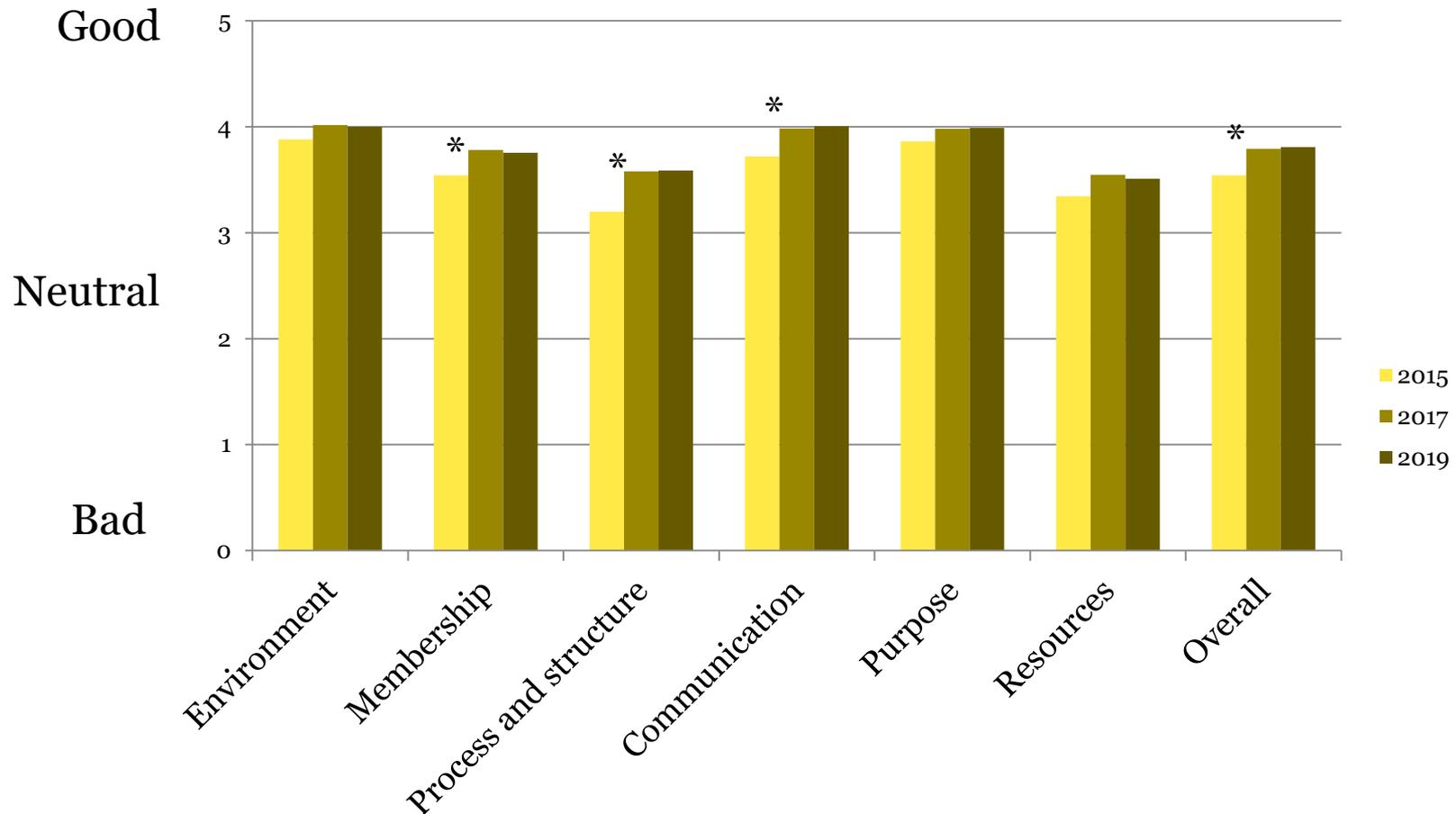
Organization	Percentile rank	Percentile rank change from 2017
Children's Administration	1	+3
CSEC Task Force	3	+3
King County Superior Court	5	+73
BECCA Programs	7	+20
YouthCare	8	+4
Seattle Police	10	+19
King County Sexual Assault Resource Center	12	+66
Harborview CSATS	17	+61
Bridge Collaborative	20	-6

6 research-based factors that support effective collaboration



- ***Environment:*** collaborative history, political climate, hope
- ***Process and Structure:*** coordination, member commitment, flexibility, decision making, adaptability
- ***Membership:*** trust, respect, compromise, appropriateness of membership
- ***Communication:*** open and frequent, formal and informal communication
- ***Purpose:*** clarity and feasibility of goals, dedication, similarity of purpose among members, niche
- ***Resources:*** adequate funds, people power, leadership skills

Task Force members ratings of collaboration factors improved from 2015-2019



* Indicates that the change was large enough and consistent enough to be statistically significant between 2015 and 2017 (there were no statistically significant changes between 2017 and 2019).

Suggestions for strengthening collaboration (major themes)



- **Increased actionable items, possibly via subcommittee/group work**
 - This has been tried before and was not sustainable
- **Increased inclusiveness and diversity of leadership**
 - Survivors (if they choose to identify), communities of color, LGBTQ, tribal representation
- **Streamline communication**
 - Possibly use listserv instead of individual emails, so people can choose a daily or weekly digest, and messages will be archived
- **Remember the mission:**
 - “Everyone needs to remind themselves of the common goal at hand—working to end exploitation and provide ample services for those who are survivors/victims of trafficking. We all have specific agency goals but we need to bend a little for the task force to be able to achieve our common goal.”
- **Increased involvement from law enforcement**

Other thoughts/comments



- **Appreciations**
 - Appreciation and thanks for the leadership, communication, coordination of Task Force meetings, and helpful suggestions
- **Acknowledgement of tension**
 - Different organizations and agencies bring different beliefs, clientele/participants, philosophical approaches, motivations, and goals.
- **Differentiate work done by the Task Force and work done across the state (e.g. CCYJ, AAG)**